

SWANSEA BAY CITY REGION JOINT SCRUTINY COMMITTEE DATE 8th October 2024

SBCD Quarterly Monitoring Report

RECOMMENDATIONS/KEY DECISIONS

To inform Joint Scrutiny Committee of the SBCD Quarterly Monitoring Report for both the SBCD Portfolio and its constituent programmes / projects

1. Introduction

SBCD Quarterly Monitoring Report for the SBCD Portfolio and its constituent projects provides the Programme (Portfolio) Board with a summary of key activity for Q1 2024/25 and current quarter planned activity.

2. Background

2.1 Appendix A: Dashboard Quarterly Monitoring

A summary of all the Quarterly Reporting documentation. It was agreed by Joint Committee that the following components would be included in the initial iteration in quarterly monitoring dashboards:

| Item | Theme | Update | Annex |
|------|----------------------|---|-------|
| 1. | Programme / Project | Pentre Awel - <u>Delivery</u> - Updated to Amber. | A/B |
| | RAG Status | A revised construction programme has been | |
| | | agreed in the period which re-casts the Zone | |
| | | 1 handover date to Q1 2025 for primary | |
| | | areas of the building. | |
| 3. | Portfolio Red Risks | Red Risks remain at 5. No change | Α |
| 4. | Portfolio Red Issues | No Red Issues, no change. | Α |
| 5. | Benefits Realisation | Increase in jobs created from 597 to 615 due | С |
| | | to an increase with Pentre Awel | |
| 6. | Financial Management | Detailed information is in the Quarterly | - |
| | | Financial Monitoring Report will be a | |
| | | separate Agenda item | |
| 9. | Communications & | Part of Quarterly Monitoring Report | В |
| | Engagement & | | |
| | Business Engagement | | |

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|-----|-------------------|
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| | SWANSEA BAY |
| | City Deal |
| 111 | Catavias Davias |

| | Gateway Review | Latest progress on the Gateway Review | D |
|-----|---|---|---|
| | Action Plan | Actions | |
| 10. | Procurement Pipeline | As below table | F |
| 11. | Construction Impact Assessment | This report shows an estimated £43.5m shortfall across the portfolio due the current pressures affecting the construction sector. No change since last quarter. | G |
| 12. | Internal Audit Recommendations Report | Update on recommendations 2022/23 & 2023/24 | E |

2.2 Appendix B: The SBCD Quarterly Monitoring Report is made up of 2 levels with several components

- Portfolio
 - Communications and Marketing
- Programmes / Project
 - Scorecard with status summary
 - o Previous quarter achievements and current quarter planned activities
 - o Outputs

2.3 Appendix C: Benefits Realisation

The SBCD Benefits Register captures the annualisation of Portfolio benefits for Investment, and Jobs that will be delivered up to 2032/33

Increase in jobs created from 597 to 615 due to an increase with Pentre Awel (18)

Total Investment increased from £289.29m to £318.23 due to an increase with Pentre Awel and PDM

2.4 Appendix D: Portfolio Gateway 0 Review Action Plan

The SBCD Portfolio Action Plan available in Appendix D has been developed in response to the recommendations made in the Gateway 0 review undertaken in July 2023

The Action Plan is a 'live' document, updated on a monthly basis with the potential to expand the scope of the plan to incorporate other work areas of the PoMO. As such it will be the Portfolio Action Plan and a key operational document for overseeing the timely and effective delivery of the forward work programme of the SBCD PoMO.

2.5 Appendix E: Internal Audit Action Plan

An Internal Audit was completed April 2024 with a Substantial (Green) rating awarded. The Action Plan highlights progress made on the 5 recommendations listed in the Audit Report from 2022/23. 2 out of 5 complete, 3 on going. 2 New Recommendations added for 2023/24.

2.6 Appendix F: Procurement Pipeline



The SBCD has an agreed set of procurement principles that outline the expected approach for its programmes and projects to follow. Achieving the maximum of community benefit and social value are primary considerations of these principles.

This procedure accepts that there is an obligation in the WPPS for the public sector to report community benefits annually for projects over £1m, utilising an acceptable method such as the WG community benefits toolkit. The SBCD procurement principles acknowledge this requirement.

The SBCD Procurement Pipeline details the route of procurement, start and completion date and contract value which covers the design and construction phase of the SBCD Programmes and Projects

Changes reflect that the projects and programmes are in delivery and maturing their procurement plans with more accurate delivery target from contractors.

Project/programme procurement movement this guarter include:

Table 1

| Digital Infrastructure | Connected Places completion date moved |
|------------------------|---|
| | from Q4 2025 to Q1 2026. |
| Pentre Awel | Zone 1 Construction - Completion date |
| | moved from Q4 2024 to Q2 2025 |
| | Zone 1 EV Charging Operator - |
| | Procurement date moved from Q2 2024 to |
| | Q3 2024 |
| | On Site date moved from Q4 2024 to Q1 |
| | 2025. Completion date now TBC |
| | Zone 1 Site Security - On site date moved |
| | from Q4 2024 to Q1 2025. |
| | Zone 1 - Leisure Equipment - Procurement |
| | date moved from Q2 2024 to Q3 2024. On |
| | site date moved from Q4 2024 to Q1 2025. |
| | Completion date now added Q1 2025. |
| | Zone 1 Interior Designer - Procurement |
| | date moved from Q2 2024 to Q3 2024. On |
| | site date moved from Q3 2024 to Q1 2025. |
| | Completion date now added Q1 2025. |
| PDM | MEECE - Added new item - Civils for X- |
| | Band Radar at St Anne's Head |

2.7 Appendix G: Construction Impact Assessment

The purpose of the Construction Impact Assessment Summary is to combine cost/risk/issues and impact assessment to highlight and quantify the specific cost increases/risks/issues currently being experienced throughout the construction industry and the resulting effect across the SBCD Portfolio.

SBCD Programme Board and Joint Committee have requested that all programmes and projects assess their current status and ongoing monitoring with regards the potential impact these construction challenges will have on the successful delivery of the portfolio and the constituent programmes and projects.

The current report is in a new format that presents the information more concisely.



This report shows an estimated £43.5m shortfall across the portfolio due the current pressures affecting the construction sector. No change since last reported to Joint Committee in June 2024

Table 1 shows a summary of risks identified in Programme / Project returns. I new Risk added for Pentre Awel - Delays to Construction Company which has added an extra 1 Red for Time, 1 Amber for Reputation, 1 Amber for Cost and 1 Green for all other categories.

| Impac | Scop | Target | Tim | Reputatio | Stakeholder | Cost | Procuremen | Resource |
|---------|------|--------|-----|-----------|--------------|------|------------|----------|
| t Field | е | S | e | n | / | S | t | S |
| Risk / | | | | | Partnerships | | | |
| Issue | | | | | | | | |
| Red | 1 | 0 | 8 | 0 | 0 | 4 | 0 | 0 |
| Amber | 11 | 20 | 17 | 20 | 12 | 24 | 18 | 5 |
| Green | 34 | 26 | 21 | 26 | 34 | 18 | 28 | 41 |

Appendices:

A: Dashboard Quarterly Monitoring

B: SBCD Quarterly Monitoring Report

C Benefits Summary

D: Portfolio Gateway 0 Action Plan

E: Internal Audit Action Plan

F: Procurement Pipeline

G: Construction Impact Assessment

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